

Muted Margins, recovery expected ahead

CMP: INR 196

Rating: BUY

Target Price: INR 249

Stock Info

BSE	501455
NSE	GREAVESCOT
Bloomberg	GRVIN
Reuters	GRVL.BO
Sector	Industrial Machinery
Face Value (INR)	2
Equity Capital (INR Mn)	465
Mkt Cap (INR Mn)	45,732
52w H/L (INR)	272/ 120
Avg Yearly Vol (in 000')	4,333

Shareholding Pattern %

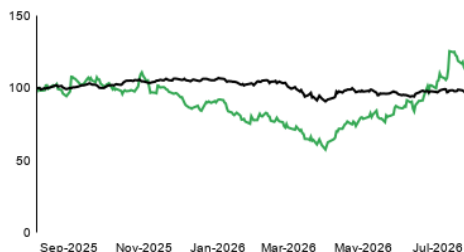
(As on June, 2026)

Promoters	55.77
FII	1.35
DII	4.17
Public & Others	38.67

Stock Performance (%)

	1m	6m	12m
Greaves Cotton	0.8	-3.9	-0.10
Nifty50	-12.2	16.2	-6.4

Greaves Vs Nifty



— NSE:GREAVESCOT — NIFTY_50

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Greaves Cotton Ltd(GCL) revenue stood at INR 9,741 Mn (+31% YoY/-2.6% QoQ), above our estimate of INR 8,461 Mn. EBITDA de-grew to INR 563 Mn (-1% YoY/-14% QoQ), missing our estimate of INR 604 Mn. EBITDA Margin de-grew to 5.8% (-186bps/-75 bps YoY/QoQ), below our estimate of 7.1%. PAT stood at INR 61 Mn (-71%/+179 YoY/ QoQ), below our estimate of INR 355 Mn. PAT margin stood at 0.6% (-217bps/41bps, YoY/QoQ) below our estimate of 4.2%. Revenue growth was driven by robust domestic demand across customer segments, while EBITDA margins were impacted by elevated commodity costs and strategic investments in growth initiatives and organizational capabilities.

Investment Rationale

Commodity Normalization and Cost Actions to Drive Margin Recovery: In Q1FY27 GCL witnessed contraction in margins commodity cost inflation following geopolitical tensions in West Asia along with strategic investments in talent, technology and organizational capabilities under the Greaves Next strategy. Management has initiated a structured cost optimization program, deferred non-essential spending and implemented price hikes to offset higher input costs. These measures are expected to begin supporting margins from Q2FY27, with the full benefit likely to be reflected in H2FY27. Commodity prices have already moderated from peak levels, and management expects the benefit to flow through over the coming quarters alongside pricing actions.

Energy Solutions a key Catalyst to growth: The Energy Solutions segment reported revenue of INR 2,030 Mn (+21% YoY) in Q1FY27 and contributed 29% of core business revenue, driven by 32% YoY growth in the domestic MHP genset business. Management expects Energy Solutions to emerge as a dominant contributor by FY30, supported by expansion into higher-capacity gensets (650 kVA and 1,250 kVA), integrated power solutions, export growth across Africa, SAARC and the Middle East and investments in BESS, AI-led predictive maintenance and multi-fuel technologies.

The Indian genset market is expected to grow at 9-11% CAGR over the next 5 years, driven by urbanisation, industrial expansion and persistent power reliability issues, especially in Tier 2, Tier 3, alongside and rural regions. The company has outperformed by nearly 2x the market growth, supported by a stronger domestic dealer network and a customer-centric operating model. Additionally, data centres and AI-led infrastructure has emerged as a growing demand segment following recent policy and budget announcements. With investments underway in advanced gensets and service capabilities, the company expects to capture both traditional infrastructure demand and newer high-value applications by foraying into BESS, supporting sustained revenue growth and margin expansion.

GEML expected to Breakeven by FY28: In Q1FY27, GEML Vahan volumes displayed growth of 101% YoY. Revenue for the segment reached INR 2,700 Mn, a 97% increase QoQ. GEML's electric two-wheeler (E2W) market share expanded to 5.6% in June 2026, up from 4.3% in FY26. The company holds market leadership in Bihar 19%+ and strong positions in Odisha, West Bengal, and Tamil Nadu. We believe incremental gains on market share with the launch of 2 new models (Magnus Neo & GMax). L5 Vahan volumes grew 39% YoY, GEML has expanded its financing ecosystem by partnering with AU Small Finance Bank and Hinduja Leyland Finance to improve customer access and affordability. We believe the E2&3W market share to increase gradually to double digits aided by its new launches and financing activities.

Outlook & Valuation

The company is expected to deliver ~20% revenue CAGR over FY26-29E, driven mainly by Energy Solutions, which continues to see robust domestic demand and strong growth in spares and services, and Mobility Solutions, supported by stable demand for ICE products alongside a gradual transition to alternative fuels and exports to Europe. While Industrial Solutions growth has been relative in less growing the near term, demand for critical applications such as firefighting, defence, and marine engines remains resilient, with new defence and European orders expected to support recovery over the medium term. The company plans to invest INR 5,000-7,000 Mn over the next few years largely towards R&D, fuel-agnostic engines, advanced gensets, manufacturing capabilities, and international expansion, all funded through strong internal cash generation as the balance sheet remains net-cash positive. With export markets opening up we remain optimistic of the % share of exports to increase especially with the foray of higher kVA gensets in newer geographies. **We maintain our BUY rating with a revised TP of INR 249 per share based on DCF; an upside of 27%.**

Exhibit 1: Financial Performance

Year-end March							
(INR Mn)	Net Sales	EBITDA	PAT	EPS (INR)	EBITDA Margin (%)	EV/EBITDA	P/E (x)
FY24	26,332	915	-3,673	-15.8	3.5%	39.9	-10.7
FY25	29,184	1,357	-63	-0.3	4.7%	27.7	-625.7
FY26	34,366	2,391	353	1.5	6.9%	16.7	63.1
FY27E	42,135	2,984	1,409	6.1	7.1%	13.5	26.9
FY28E	50,422	4,041	2,302	9.9	8.0%	10.3	19.7
FY29E	59,860	5,115	3,059	13.14	8.5%	10.3	19.7

Source: Arihant Research, Company Filings

Exhibit 2: Quarterly Performance

INR Mn (Consolidated)	Q1FY27	Q4FY26	Q1FY26	Q-o-Q	Y-o-Y
Net Sales	9741	10003	7454	-2.6%	30.7%
Material Cost	6973	6523	4836	6.9%	44.2%
Change in Inventory	-248	432	3	-157.4%	-8100.0%
Gross Profit	3016	3048	2615	-1.1%	15.3%
Gross Margin %	31.0%	30.5%	35.1%	49bps	-412bps
Employees benefits expense	1026	898	902	14.3%	13.7%
Other Expenses	1428	1469	1144	-2.8%	24.8%
EBITDA	563	682	569	-17.4%	-1.1%
EBITDA margin %	5.8%	6.8%	7.6%	-104bps	-186bps
Depreciation	282	277	266	1.9%	6.2%
EBIT	281	405	304	-30.6%	-7.5%
EBIT Margin %	2.9%	4.0%	4.1%	-116bps	-119bps
Other income	109	131	180	-16.5%	-39.4%
Finance costs	120	100	49	20.3%	146.6%
Exceptional Item	0	-160	-5	NA	NA
PBT	270	276	430	-2.2%	-37.2%
Tax-Total	209	254	222	-17.9%	-5.8%
Tax Rate (%) - Total	77.3%	92.0%	51.5%	-16.0%	50.0%
Reported Net Profit	61.30	22	209	178.6%	-70.6%
PAT Margin %	0.6%	0.2%	2.8%	186.1%	-77.5%
Adjusted PAT (excluding exceptional)	61	182	203	-66.3%	-69.8%
Reported EPS (INR)	1.11	0.97	1.42	14.4%	-21.8%

	Q1FY27	Q4FY26	Q1FY26	Q-o-Q	Y-o-Y
RMC/Sales (%)	69.04%	66.16%	68.94%	287bps	9bps
Employee exp/Sales (%)	10.53%	8.97%	12.10%	155bps	-157bps
Other exp/Sales (%)	14.66%	14.69%	15.35%	-3bps	-69bps
	Q1FY27	Q4FY26	Q1FY26	Q-o-Q	Y-o-Y
Engines	7053.10	6681.00	5004.90	5.6%	40.9%
Electric Mobility	2698.20	2257.30	1348.00	19.5%	100.2%
Cables & Control Levers	0.00	714.30	582.60	-100.0%	-100.0%
Others	140.70	494.40	518.80	-71.5%	-72.9%
Total	9890.49	10002.60	7454.30	-1.1%	32.7%

Source: Arianth Research, Company Filings

Greaves Cotton Ltd Q1 FY27 Key Concall Ltd

CMP: 202 | MCap: 47,929 Mn

Margin Guidance and Recovery Roadmap: Consolidated margins experienced a compression of 2% to 2.5% during the quarter. This was attributed to INR 150 Mn (estimated at 1.5%) in purposeful investments for Greaves.Next capabilities and rising commodity costs (platinum, aluminium, steel) following geopolitical tensions in West Asia.

Guidance for margin recovery:

- Short-term: Q2 FY27 is expected to be marginally better than Q1 as price increases catch up with inflation lags.
- Medium-term: H2 FY27 is projected to outperform H1, with the full benefits of cost-control programs and price actions becoming evident.
- Full-Year FY27: Despite Q1 pressures, the company stands by its original margin targets for the full fiscal year.

Greaves Electric Mobility (GEML) Profitability and Market Share View

- Profitability Guidance: Management expressed confidence that GEML will move into a positive EBITDA zone within the next 4 to 6 quarters.
- Market Share: Having exited June with a 5.6% market share, the company aims to reach a double-digit national market share within the next 4 to 8 quarters.
- Capital Runway: Following the successful INR 5,300 Mn rights issue (of which GCL contributed INR 3,310 Mn), management believes GEML has sufficient capital to cover both "burn" and growth investments for approximately the next two years.

New Frontiers and International Expansion Management highlighted several forward-looking initiatives designed to diversify revenue streams:

- BESS (Battery Energy Storage Systems): GCL has commissioned a pilot facility to develop capabilities in this emerging energy segment, aiming for a commercial market launch in subsequent quarters once energy-saving value is validated.
- Defense and Data Centers: The company successfully completed a large defense order for truck engines and is aggressively pursuing the high-growth AI data center market through strategic partnerships for larger kVA gensets.

Capital Allocation and Liquidity Position: GCL maintains a standard balance sheet held INR 4,500 Mn in cash. During Q1, the board approved significant investments:

- INR 3,310 Mn into Greaves Electric Mobility (GEML).
- INR 500 Mn into Greaves Finance Limited (GFL) to support its growing INR 5,600 Mn asset base as of June.

Management emphasized that there is sufficient cash at disposal to aid all organic growth aspirations for both core and investee businesses for the remainder of FY27.

Revenue Outlook: Management reiterated its long-term revenue outlook targeting a CAGR of 16%-20% over the next few years under the Greaves.Next framework. In Q1 FY27, the core businesses delivered INR 7,100 Mn in revenue, a 16% YoY increase, which adjusts to 19% when accounting for recent portfolio rationalization.

- Energy Solutions: This segment grew 21% YoY, driven by infrastructure and industrial demand. The medium horsepower Genset business (Vikas area) significantly outperformed with 32% YoY growth.
- Mobility Solutions: The segment recorded 18% YoY growth, bolstered by a 36% surge in the automotive engine business.
- Industrial Solutions: Adjusted for portfolio rationalization, this segment grew by 9%.

Overall Outlook: The company is actively executing its "Greaves.Next" strategy, focusing on transitioning into a future-ready engineering entity spanning Energy, Mobility, and Industrial Solutions. While margins faced temporary pressure from commodity inflation and purposeful investments, management has maintained its full-year guidance and remains confident to its long-term guidance.

Income statement (INR Mn)					
Year End-March	FY25	FY26	FY27E	FY28E	FY29E
Revenues	29,184	34,366	42,135	50,422	59,860
YoY (%)	10.8%	17.8%	22.6%	19.7%	18.7%
Adjusted COGS	19,876	23,030	28,573	33,944	40,042
Personnel/ Employee benefit expenses	3,253	3,745	4,445	5,331	6,328
Manufacturing & Other Expenses	4,699	5,200	6,277	7,460	8,796
Total Expenditure	27,827	31,975	39,295	46,734	55,167
EBITDA	1,357	2,391	2,841	3,687	4,693
EBITDA Margin (%)	4.7%	7.0%	6.7%	7.3%	7.8%
Depreciation	1,035	1,088	1,125	1,230	1,364
% of Gross Block	10.3%	9.7%	8.9%	8.6%	8.4%
EBIT	322	1,303	1,716	2,457	3,329
EBIT Margin (%)	1.1%	3.8%	4.1%	4.9%	5.6%
Interest Expenses	163	261	266	279	293
Non-operating/ Other income	547	500	494	591	701
PBT	725	1,149	1,944	2,769	3,737
Extra -ordinary	19	-393	0	0	0
PBT after ext-ord.	744	756	1,944	2,769	3,737
Tax-Total	788	796	640	725	986
Adj. Net Profit	-63	353	1,304	2,043	2,752
Reported Profit	-63	353	1,304	2,043	2,752
PAT Margin	-0.2%	1.0%	3.1%	4.1%	4.6%

Balance sheet					
Year-end March	FY25	FY26	FY27E	FY28E	FY29E
Sources of Funds					
Equity Share Capital	465	466	466	466	466
Reserves & Surplus/ Other Equity	15,388	14,674	15,513	17,090	19,376
Networth	15,853	15,140	15,978	17,556	19,842
Loan Funds	812	3,944	1,490	1,913	2,520
Other Liabilities	902	1,264	1,452	1,677	1,947
Total Liabilities	25,516	28,938	29,419	33,691	38,871
Total Funds Employed	49,979	53,399	56,699	64,675	74,251
Application of Funds					
Net Fixed Assets	-316	-497	-297	-237	-177
Capital WIP	497	297	237	177	117
Other non Current assets	2,063	2,176	2,230	2,286	2,344
Current assets	14,557	17,372	17,247	20,795	25,057
Inventory	3,355	3,143	4,381	6,041	7,119
Debtors	3,345	3,448	4,172	4,992	5,927
Other Current Assets	1,131	1,450	1,595	1,787	2,001
Cash and Cash equivalent	1,350	1,909	1,066	1,267	1,855
Current Liabilities/Provisions	8,610	9,321	11,302	13,429	15,539
Trade Payables	5,221	5,809	6,988	8,344	9,533
Liabilities	1,696	1,926	2,486	2,971	3,552
Net Current Assets	5,947	8,051	5,945	7,366	9,518
Total Asset	25,516	28,938	29,419	33,691	38,871
Total Capital Employed	19,569	20,887	23,474	26,324	29,352

Source: Arianth Research, Company Filings

Cash Flow Statement					
Year End-March	FY25	FY26	FY27E	FY28E	FY29E
Profit before tax	-63	353	1,304	2,043	2,752
Adjustments: Add					
Depreciation and amortisation	1,035	1,088	1,125	1,230	1,364
Interest adjustment	-384	-239	-228	-311	-408
Change in assets and liabilities	123	736	1,735	2,496	3,242
Inventories	-594	212	-1,237	-1,661	-1,078
Trade receivables	-981	-104	-724	-820	-934
Trade payables	1,361	588	1,180	1,356	1,189
Other Liabilities and provisions	140	188	585	511	610
Other Assets	-2,604	24	-392	-459	-503
Taxes	-102	69	0	0	0
Net cash from operating activities	-2,657	1,712	1,146	1,423	2,525
Net Sale/(Purchase) of tangible and intangible assets, Capital work in progress	-1,116	-1,488	-1,660	-1,880	-2,204
Net Sale/(Purchase) of investments	967	948	463	559	668
Others	1,896	-108	-52	-54	-56
Net cash (used) in investing activities	1,747	-648	-1,249	-1,375	-1,593
Interest expense	-527	2,238	-2,467	452	687
Equity raised	1.00	0.80	0.00	0.00	0.00
Other financing activities	-284	-102	-466	-466	-466
Net cash (used) in financing activities	-214	2,554	-2,388	548	802
Closing Balance	2,017	5,635	3,145	3,741	5,475

Key Ratios					
Year-end March	FY25	FY26	FY27E	FY28E	FY29E
Solvency Ratios					
Debt / Equity	0.0	0.2	0.0	0.0	0.0
Net Debt / Equity	-0.1	-0.2	-0.2	-0.2	-0.2
Debt / EBITDA	0.4	1.4	0.2	0.2	0.1
Current Ratio	1.7	1.9	1.5	1.5	1.6
DuPont Analysis					
Sales/Assets	1.1	1.2	1.4	1.5	1.5
Assets/Equity	1.6	1.9	1.8	1.9	2.0
RoE	-0.4%	2.3%	8.2%	11.6%	13.9%
Per share ratios					
Reported EPS	-0.3	1.5	5.6	8.8	11.8
Dividend per share	2.0	2.0	2.0	2.0	2.0
BV per share	68.2	65.0	68.6	75.4	85.2
Cash per Share	5.8	8.2	4.6	5.4	8.0
Revenue per Share	125.5	147.6	180.9	216.5	257.0
Profitability ratios					
Net Profit Margin (PAT/Net sales)	-0.2%	1.0%	3.1%	4.1%	4.6%
Gross Profit / Net Sales	31.9%	33.0%	32.2%	32.7%	33.1%
EBITDA / Net Sales	4.7%	7.0%	6.7%	7.3%	7.8%
EBIT / Net Sales	1.1%	3.8%	4.1%	4.9%	5.6%
ROCE (%)	1.9%	6.6%	9.5%	12.1%	14.3%
Activity ratios					
Inventory Days	56.2	51.5	48.7	46.8	47.4
Debtor Days	35.7	36.1	36.1	36.1	36.1
Creditor Days	58.3	63.4	62.9	62.9	61.9
Leverage ratios					
Interest coverage	2.0	5.0	6.4	8.8	11.4
Debt / Asset	0.0	0.1	0.0	0.0	0.0
Valuation ratios					
EV / EBITDA	32.4	18.0	15.1	11.5	8.6
PE (x)	-725.6	129.4	35.0	22.3	16.6

Source: Arianth Research, Company Filings

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Stock Rating Scale	Absolute Return
BUY	>20%
ACCUMULATE	12% to 20%
HOLD	5% to 12%
NEUTRAL	-5% to 5%
REDUCE	-5% to -12%
SELL	<-12%

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