

**CMP: INR 370**

**Rating: BUY**

**Target Price: INR 588**

**Stock Info**

|                          |             |
|--------------------------|-------------|
| BSE                      | 543714      |
| NSE                      | LANDMARK    |
| Bloomberg                | LANDMARK:IN |
| Reuters                  | LANM.NS     |
| Sector                   | Auto Dealer |
| Face Value (INR)         | 5.00        |
| Equity Capital (INR Mn)  | 207         |
| Mkt Cap (INR Mn)         | 15,112      |
| 52w H/L (INR)            | 675/340     |
| Avg Yearly Vol (in 000') | 121         |

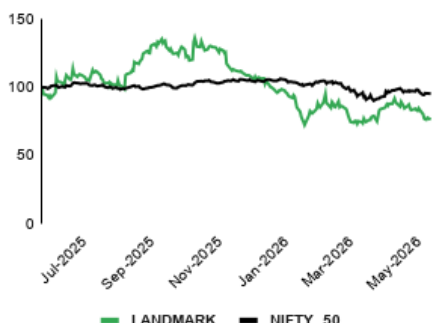
**Shareholding Pattern %**

(As on March, 2026)

|                 |       |
|-----------------|-------|
| Promoters       | 49.80 |
| FII             | 5.05  |
| DII             | 20.78 |
| Public & Others | 24.37 |

| Stock Performance (%) | 1m     | 6m     | 12m    |
|-----------------------|--------|--------|--------|
| Landmark              | -11.57 | -30.96 | -25.17 |
| Nifty                 | 1.12   | -8.64  | -3.73  |

**Landmark Cars Ltd. Vs Nifty**



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Landmark Cars Ltd reported its Q4FY26 numbers, with revenue at INR 12,785 Mn (up by 17.16% YoY and down by 4.95% QoQ), below our estimates of INR 13,650 Mn. Gross profit stood at INR 2,155 Mn (up by 18.44% YoY and flat QoQ), below with our estimates of INR 2,317 Mn. Gross margins expanded by 18 bps YoY & 84 bps QoQ to 16.85%, inline with our estimates of 16.97%. EBITDA stood at INR 757 Mn (up by 38.50% YoY and 2.61% QoQ), inline with our estimates of INR 755 Mn. EBITDA margin expanded by 44 bps QoQ & 91 bps YoY to 5.92%, above our estimate of 5.53%. PAT stood at INR 150 Mn (up by 757.62% YoY and 6.02% QoQ), below our estimates of INR 182 Mn. PAT margin up 102 YoY & by 12 bps QoQ to 1.18% in Q4FY26, compared to 1.05% in Q3FY26. Adjusted PAT(excluding exceptional item of INR 15.64 Mn due to loss on discard of PPE) came at INR 165.98 Mn. The company added 3 major brands; expanding the brand portfolio from 8 to 11 brands. These brands collectively contributed ~20% to total proforma revenues in FY26.

**Investment Rationale**

**After-Sales segment emerging as core earnings driver**

After-sales revenues reported ~INR 10.5 Bn in FY26. The after-sales business continues to be the company's most high-return segment. EBITDA of the segment stood at INR 1,907 Mn in FY26 with margins sustaining at ~18%, higher than consolidated margins. Landmark serviced ~3.87 lakh vehicles during FY26, providing an expanding installed base for recurring revenues. Mature OEMs such as Mercedes-Benz, Honda and Volkswagen continue to drive a meaningful share of service revenues, while newer brands remain underpenetrated, creating additional long-term headroom. Average revenue per vehicle stood at INR 27,148 in this segment, Management also highlighted that ~47% of after-sales income is linked to accident repairs, insulating profitability from lower routine maintenance intensity associated with EVs. With recently added workshops stabilising and service throughput improving, the after-sales business is expected to remain the key driver of margins going ahead.

**Premium Portfolio with Structural Tailwinds**

Landmark remains strategically positioned to benefit from premiumisation trends within the Indian PV market through its diversified presence across premium, luxury and emerging EV OEMs. The company maintains strong partnerships with Mercedes-Benz, BYD, Volkswagen, Honda, Jeep, Kia and MG, providing broad exposure across luxury ICE, hybrid and EV categories. Management commentary indicates a strong upcoming launch cycle, including new products from Mercedes-Benz, Honda, MG, Renault and Kia over the next few years. Mercedes-Benz continues to witness healthy demand at the top-end, while BYD and MG are expected to benefit from rising EV adoption and upcoming hybrid launches. In FY26, EV vehicles contributed 21% of total new car sales on a proforma revenue basis, highlighting Landmark's increasing participation in fast-growing premium EV segments. Additionally, rising ASPs, continue to support gross profit expansion and operating leverage.

**Cost Rationalization Supporting Margin Recovery**

Blended EBITDA margin for the company improved to 5.8% despite elevated expansion-led costs over FY24-26. Q4FY26 margins further improved to 6.2%, aided by stronger gross margins and higher workshop utilization. Management indicated that both employee and operating expenses remained below the targeted ~4% of revenues during the quarter, reflecting improving operating discipline and benefits from scale. The company is also implementing AI-led solutions within customer engagement and call Centre functions to optimize costs further. In our view, moderation in expansion related expenses, rising after-sales contribution and stabilization of newly added outlets should continue to support gradual margin recovery over FY27-28.

**Outlook and Valuation:**

We expect Landmark Cars Limited to deliver healthy growth over FY26-28E, on the back of i)strong OEM launch pipeline, increasing premiumization, ii)rising contribution from after-sales and iii)improving operating leverage across recently added dealerships. Margin trajectory is expected to improve gradually as after-sales mix increases and expansion-led costs normalize, while strong operating cash flow generation and moderated CAPEX should support better free cash flow. Further, improving traction in luxury, EV and hybrid segments positions the company favorably to outperform broader industry growth over the medium term. We expect Revenue/EBITDA/PAT CAGR of 21.8%/30.3%/68.8% over FY26-FY28E. We value the company using a DCF-based methodology and arrive at a target price of INR 588/share. Accordingly, we maintain our "BUY" rating on the stock.

**Exhibit 1: Financial overview**

| Year-end March<br>(INR Mn) | Net Sales | EBITDA | PAT   | EPS (INR) | EBITDA Margin (%) | EV/EBITDA | P/E (x) |
|----------------------------|-----------|--------|-------|-----------|-------------------|-----------|---------|
| FY25                       | 40,255    | 2,216  | 173   | 3.9       | 5.5%              | 10.4      | 118.9   |
| FY26                       | 48,962    | 2,648  | 381   | 9.0       | 5.4%              | 7.1       | 87.2    |
| FY27E                      | 60,773    | 3,516  | 852   | 18.9      | 5.8%              | 7.0       | 24.2    |
| FY28E                      | 72,696    | 4,497  | 1,376 | 30.6      | 6.2%              | 5.3       | 15.0    |

Source: Arihant Research, Company Filings

## Exhibit 2: Q4FY26 - Quarterly Performance (Consolidated)

| INR Mn (Consolidated)     | Q4FY26   | Q3FY26   | Q4FY25   | Q-o-Q   | Y-o-Y  |
|---------------------------|----------|----------|----------|---------|--------|
| Net Sales                 | 12785.16 | 13450.76 | 10912.23 | -4.9%   | 17.2%  |
| Material Cost             | 11131.80 | 9058.25  | 9806.11  | 22.9%   | 13.5%  |
| Change in Inventory       | -501.54  | 643.64   | -713.33  | -177.9% | -29.7% |
| Gross Profit              | 2154.90  | 2154.04  | 1819.45  | 0.0%    | 18.4%  |
| Gross Margin %            | 17%      | 16%      | 17%      | 8bps    | 2bps   |
| Employee Benefit expenses | 730.04   | 735.30   | 646.43   | -0.7%   | 12.9%  |
| Other Expenses            | 667.63   | 680.78   | 626.29   | -1.9%   | 6.6%   |
| EBITDA                    | 757.23   | 737.96   | 546.73   | 2.6%    | 38.5%  |
| EBITDA margin %           | 5.92%    | 5.49%    | 5.01%    | 5bps    | -1bps  |
| Depreciation              | 370.46   | 379.64   | 355.85   | -2.4%   | 4.1%   |
| EBIT                      | 386.77   | 358.32   | 190.88   | 7.9%    | 102.6% |
| EBIT Margin %             | 3.03%    | 2.66%    | 1.75%    | 9bps    | -1bps  |
| [b] Other income          | 30.96    | 49.93    | 61.26    | -38.0%  | -49.5% |
| [f] Finance costs         | 194.89   | 196.62   | 208.68   | -0.9%   | -6.6%  |
| PBT                       | 207.20   | 191.45   | 40.27    | 8.2%    | 414.5% |
| Tax-Total                 | 56.86    | 49.65    | 22.74    | 14.5%   | 150.0% |
| Tax Rate (%) - Total      | 0.27     | 0.26     | 0.56     | 5.8%    | -51.4% |
| Reported Net Profit       | 150.34   | 141.80   | 17.53    | 6.0%    | 757.6% |
| PAT Margin %              | 1.18%    | 1.05%    | 0.16%    | 9bps    | 1bps   |
| Reported EPS (INR)        | 3.63     | 3.42     | 0.42     | 6.1%    | 756.7% |
|                           |          |          |          |         |        |
|                           | Q4FY26   | Q3FY26   | Q4FY25   | Q-o-Q   | Y-o-Y  |
| RMC/Sales (%)             | 83.15    | 83.99    | 83.33    | 659bps  | -32bps |
| Employee exp/Sales (%)    | 5.71     | 5.47     | 5.92     | -457bps | -23bps |
| Other exp/Sales (%)       | 5.22     | 5.06     | 5.74     | -678bps | 133bps |

Source: Arianth Research, Company Filings

**Landmark Cars Ltd-Q4FY26 Earnings Call KTAs**  
**CMP: INR 393 | TP: 588 | Market Cap:16495 Mn**

### **Forward-Looking Guidance and Capex Outlook**

#### **CAPEX**

- FY27 CAPEX Guidance: Projected to align with the historical average of approximately INR 500 Mn.
- Store Expansion: While the pace of new store openings will moderate, key upcoming facilities include Pune sales and service outlets and a new after-sales facility in Hyderabad, both expected to be operational in July.

#### **Profitability and Margin Sustainability**

- Gross Margins: Management is focused on returning to historic profit matrices, supported by price increases from OEMs in April and June, which are expected to further improve the Average Selling Price (ASP).

#### **Debt and Cash Management**

- **The company generated a net operating cash flow of INR 2,670 Mn in FY26.**
- **Interest-bearing debt was reduced by 27% during the year. Management expects to continue this trend of debt reduction through strong internal cash generation, provided no major capital-intensive acquisitions are initiated.**

#### **OEM Partner Pipelines and Market Demand**

##### **Mercedes-Benz**

- The luxury segment continues to show strong demand, particularly for top-end vehicles which contribute 20% of MB sales.
- Product Pipeline Remains Strong: Management highlighted an aggressive product launch roadmap, with the global parent planning ~40 new product introductions over the next few years, a significant portion of which are expected to be introduced in India starting next year. The new S-Class Plug-in Hybrid is scheduled for launch in June.

##### **BYD and New Energy Vehicles (NEVs)**

- Management views BYD as a critical pillar for NEV exposure.
- Inventory and Volume: Volumes are expected to grow substantially this year as supply for models like the Cine 7, IO 3, and EMAC began arriving in April.
- Hybrid Strategy: BYD is expected to launch hybrid vehicles in India later this year.

##### **Honda, MG, and Mahindra**

- Honda: Expected to stage a "strong comeback" with 10 upcoming product launches, including the Red RV hybrid SUV and the Alpha electric SUV.
- MG Motors: Plans to introduce three new models across EV, hybrid, and ICE platforms this year.
- Mahindra: Continues to show strong momentum; the new Hyderabad facility opening in July will cater specifically to rising after-sales demand.

#### **Financial Summary FY26 Data**

- Total Performance Revenue: INR 67,190 Mn (Up 19% YoY).
- New Car Sales Revenue: INR 56,800 Mn (Up 21% YoY).
- Total Proforma Revenue (Q4): INR 17,950 Mn.
- Gross Profit (Annual): INR 8,190 Mn.
- EBITDA (Annual): INR 2,830 Mn (Margin: 5.8%).
- Profit After Tax (PAT): INR 380 Mn (Up 120% YoY).
- Average Selling Price (ASP): New vehicle ASP stood at INR 2.3 Mn in Q4, up from INR 2.19 Mn annually.
- Dividend: The Board approved a dividend of INR 1.5 per share for FY26.

#### **Operational Risks and Market Dynamics**

- Inventory Strategy: Landmark has proactively maintained a higher inventory (at approximately 30 days) to leverage OEM price hikes and ensure availability amidst potential supply chain disruptions.
- EV Impact on Service: Management anticipates that while EV mechanical service needs are lower, the higher cost of accident repairs (due to expensive battery replacements) will largely offset potential revenue drops in the after-sales segment.
- Portfolio Rationalisation: The company recently exited an unprofitable Volkswagen location to protect overall margins, demonstrating a disciplined approach to capital allocation. Management has signalled a shift away from the extra rapid growth of the previous 18 months, focusing instead on reaping benefits from established outlets.
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DCF Valuation

| Valuation Assumptions     |       | Valuation Data                    |        |
|---------------------------|-------|-----------------------------------|--------|
| g (World Economic Growth) | 5%    | Total Debt (long term borrowings) | 5,258  |
| Rf                        | 7%    | Cash & Cash Equivalents           | 413    |
| Rm                        | 13%   | Number of Diluted Shares          | 41     |
| Beta                      | 0.8   | Tax Rate (2026)                   | 26%    |
| CMP (INR)                 | 364   | Interest Expense Rate             | 15%    |
| WACC                      |       | MV of Equity                      | 15,060 |
| We                        | 71.5% | Total Debt                        | 6,017  |
| Wd                        | 28.5% | Total Capital                     | 21,077 |
| Ke                        | 12.0% |                                   |        |
| Kd                        | 10.9% |                                   |        |
| WACC                      |       |                                   |        |
| 11.67%                    |       |                                   |        |

| FCFF & Target Price        |  |                          |        |        |        |        |        |                      |        |        |        |        |             |
|----------------------------|--|--------------------------|--------|--------|--------|--------|--------|----------------------|--------|--------|--------|--------|-------------|
| FCFF & Target Price        |  | Explicit Forecast Period |        |        |        |        |        | Linear Decline Phase |        |        |        |        | Terminal Yr |
| Year                       |  | 2026                     | 2027   | 2028   | 2029   | 2030   | 2031   | 2032                 | 2033   | 2034   | 2035   | 2036   | 2037        |
| EBIT (1-Tax Rate)          |  | 902                      | 1,367  | 1,992  | 2,799  | 3,789  | 4,935  | 6,173                | 7,404  | 8,500  | 9,320  | 9,739  | 10,178      |
| Dep                        |  | 1,492                    | 1,669  | 1,806  | 2,250  | 3,703  | 4,422  | 5,509                | 6,827  | 7,680  | 8,444  | 8,867  | 9,228       |
| Purchase of Assets         |  | 1,423                    | 3,056  | 3,289  | 4,622  | 6,063  | 6,070  | 7,470                | 8,811  | 9,945  | 10,625 | 10,908 | 11,195      |
| Changes in Working Capital |  | -17                      | 355    | 84     | 1,100  | 877    | 1,097  | 1,742                | 1,817  | 2,124  | 2,416  | 2,449  | 2,580       |
| FCFF                       |  | 987                      | -374   | 425    | -673   | 552    | 2,190  | 2,471                | 3,603  | 4,110  | 4,723  | 5,249  | 5,629       |
| % Growth in Post Tax EBIT  |  |                          | 42.1%  | 45.7%  | 40.5%  | 35.4%  | 30.2%  | 25.1%                | 19.9%  | 14.8%  | 9.6%   | 4.5%   | 4.5%        |
| As % of Post Tax EBIT      |  |                          |        |        |        |        |        |                      |        |        |        |        |             |
| Dep                        |  | 165.5%                   | 122.1% | 90.7%  | 80.4%  | 97.7%  | 89.6%  | 89.2%                | 92.2%  | 90.3%  | 90.6%  | 91.0%  | 90.7%       |
| Purchase of Assets         |  | 157.9%                   | 223.5% | 165.1% | 165.1% | 160.0% | 123.0% | 121.0%               | 119.0% | 117.0% | 114.0% | 112.0% | 110.0%      |
| Changes in Working Capital |  | -1.9%                    | 26.0%  | 4.2%   | 39.3%  | 23.2%  | 22.2%  | 28.2%                | 24.5%  | 25.0%  | 25.9%  | 25.1%  | 25.4%       |
| FCFF                       |  | 987                      | -374   | 425    | -673   | 552    | 2,190  | 2,471                | 3,603  | 4,110  | 4,723  | 5,249  | 5,629       |
| Terminal Value             |  |                          |        |        |        |        |        |                      |        |        |        |        | 77,737      |
| Total Cash Flow            |  | 987                      | -374   | 425    | -673   | 552    | 2,190  | 2,471                | 3,603  | 4,110  | 4,723  | 5,249  | 83,366      |

|                              |        |          |                     |       |       |       |       |       |       |       |       |
|------------------------------|--------|----------|---------------------|-------|-------|-------|-------|-------|-------|-------|-------|
| Enterprise Value (EV)        | 29,172 | WACC (%) | Terminal Growth (%) |       |       |       |       |       |       |       |       |
| Less: Debt                   | 5,258  |          | 588.0               | 4.35% | 4.60% | 4.85% | 5.10% | 5.35% | 5.60% | 5.85% | 6.10% |
| Add: Cash                    | 413    |          | 11.42%              | 620   | 648   | 677   | 709   | 743   | 780   | 820   | 865   |
| Equity Value                 | 24,327 |          | 11.67%              | 584   | 609   | 636   | 665   | 696   | 730   | 766   | 806   |
|                              |        |          | 11.92%              | 550   | 574   | 598   | 625   | 653   | 684   | 717   | 753   |
| Equity Value per share (INR) | 588    |          | 12.17%              | 519   | 540   | 563   | 588   | 614   | 642   | 672   | 705   |
|                              |        |          | 12.42%              | 490   | 510   | 531   | 553   | 577   | 603   | 630   | 660   |
| % Returns                    | 57.6%  |          | 12.67%              | 463   | 481   | 500   | 521   | 543   | 567   | 592   | 619   |
|                              |        |          | 12.92%              | 437   | 454   | 472   | 491   | 512   | 533   | 557   | 582   |
| Rating                       | BUY    |          | 13.17%              | 413   | 429   | 446   | 463   | 482   | 502   | 524   | 547   |

Source: Company reports, Arihant Capital Research, Figures are in INR Mn except share price and percentage data

Story in charts (INR Mn)

Exhibit 3 : Revenue & YoY Growth

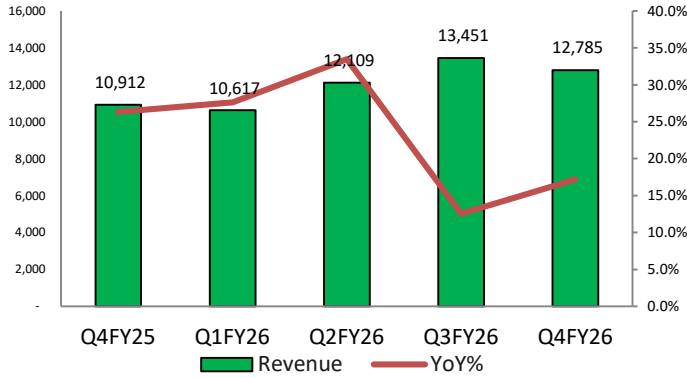


Exhibit 4: EBITDA & EBITDA Margin

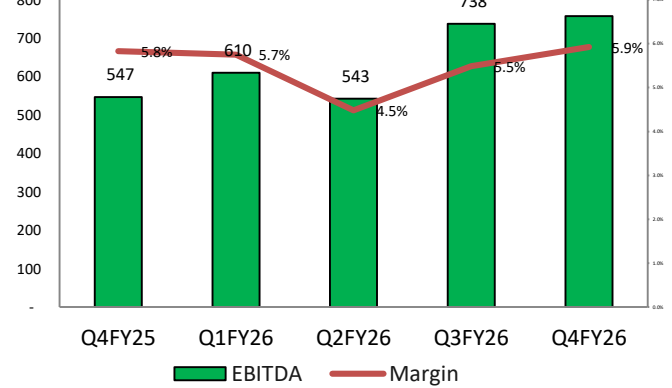


Exhibit 5: PAT & PAT Margin

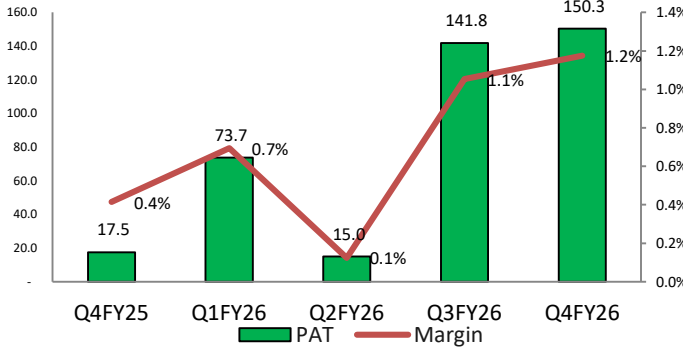


Exhibit 6: EPS trajectory on positive momentum

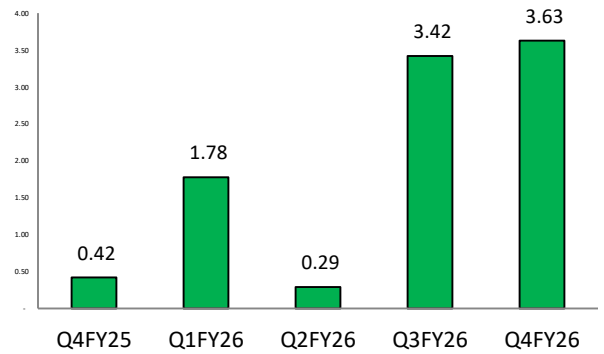


Exhibit 7: New Car Sales Contribution to Proforma Revenue

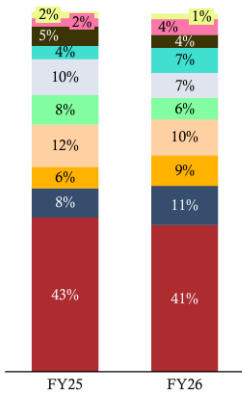


Exhibit 7: Contribution to After Sales Revenue

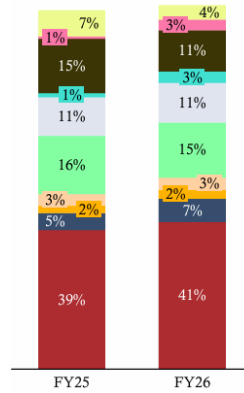
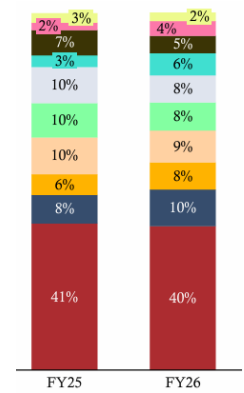


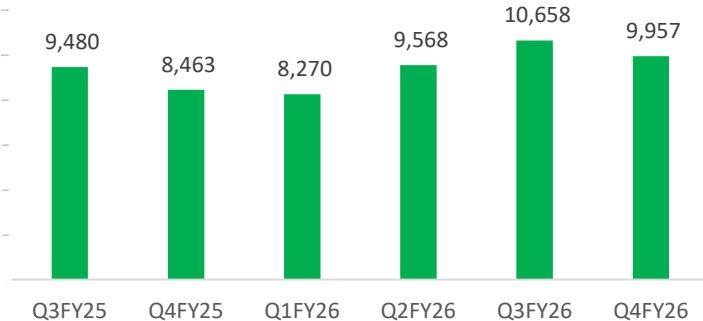
Exhibit 7: Total Contribution



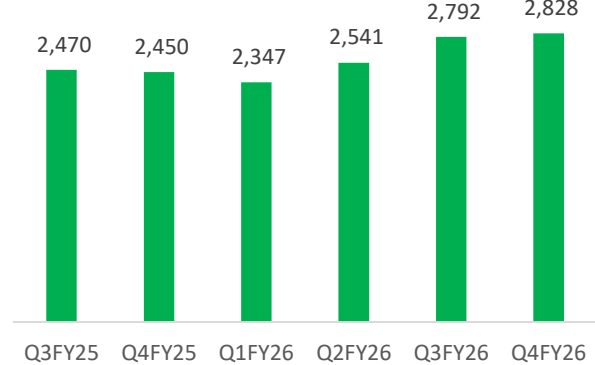
Mercedes Benz MG BYD Ashok Leyland Honda Volkswagen M&M Jeep & Citroën KIA Renault

Exhibit 8: Segmental Numbers ( INR Mn)

New Vehicle Sales



After Sales & Car Care



Source: Company, Arianth Research

## Key Financials

| Income statement (INR Mn)                      |                  |                  |                  |
|------------------------------------------------|------------------|------------------|------------------|
| Year End-March                                 | FY26             | FY27E            | FY28E            |
| Proforma Revenue                               | 68,430           | 85,416           | 102,146          |
| <b>Net Sales</b>                               | <b>48,962</b>    | <b>61,116</b>    | <b>73,086</b>    |
| YoY (%)                                        | 21.63%           | 19.93%           | 19.59%           |
| <b>Adjusted COGS</b>                           | <b>40,952.38</b> | <b>50,901.47</b> | <b>60,578.59</b> |
| YoY (%)                                        | 23.03%           | 19.50%           | 19.01%           |
| <b>Personnel/ Employee benefit expenses</b>    | <b>2,838</b>     | <b>3,507</b>     | <b>4,194</b>     |
| YoY (%)                                        | 14.02%           | 19.93%           | 19.58%           |
| <b>Manufacturing &amp; Other Expenses</b>      | <b>2,524</b>     | <b>3,191</b>     | <b>3,816</b>     |
| YoY (%)                                        | 11.55%           | 19.93%           | 19.59%           |
| <b>Total Expenditure</b>                       | <b>46,314</b>    | <b>57,599</b>    | <b>68,588</b>    |
| <b>EBITDA</b>                                  | <b>2,648</b>     | <b>3,516</b>     | <b>4,497</b>     |
| YoY (%)                                        | 19.48%           | 26.53%           | 27.90%           |
| <b>EBITDA Margin (%)</b>                       | <b>5.41%</b>     | <b>5.75%</b>     | <b>6.15%</b>     |
| Depreciation                                   | 1,492            | 1,669            | 1,806            |
| % of Gross Block                               | 22.08%           | 16.99%           | 15.42%           |
| <b>EBIT</b>                                    | <b>1,156</b>     | <b>1,847</b>     | <b>2,691</b>     |
| EBIT Margin (%)                                | 2.36%            | 3.02%            | 3.68%            |
| Interest Expenses                              | 798              | 960              | 1,141            |
| Non-operating/ Other income                    | 182              | 280              | 335              |
| <b>PBT</b>                                     | <b>504</b>       | <b>1,167</b>     | <b>1,885</b>     |
| Tax-Total                                      | 123              | 315              | 509              |
| <b>Adj. Net Profit</b>                         | <b>381</b>       | <b>852</b>       | <b>1,376</b>     |
| <b>Reported Profit</b>                         | <b>51</b>        | <b>852</b>       | <b>1,376</b>     |
| PAT Margin                                     | 0.10%            | 1.39%            | 1.88%            |
| Shares o/s/ paid up equity sh capital          | 41.37            | 41.37            | 41.37            |
| Adj EPS                                        | 9.04             | 18.93            | 30.56            |
| Dividend payment                               | 124.12           | 124.12           | 165.50           |
| Dividend payout (%)                            |                  | 14.57%           | 12.03%           |
| <b>Retained earnings</b>                       | <b>257</b>       | <b>728</b>       | <b>1,210</b>     |
| Balance sheet                                  |                  |                  |                  |
| Year-end March                                 | FY26             | FY27E            | FY28E            |
| <b>Sources of Funds</b>                        |                  |                  |                  |
| Equity Share Capital                           | 207              | 207              | 207              |
| Reserves & Surplus/ Other Equity               | 5,638            | 9,241            | 13,028           |
| <b>Networth</b>                                | <b>5,845</b>     | <b>9,448</b>     | <b>13,234</b>    |
| Unsecured Loans/ Borrowings/ Lease Liabilities | 8,760            | 10,092           | 11,652           |
| Other Liabilities                              | 51               | 60               | 71               |
| <b>Total Liabilities</b>                       | <b>19,791</b>    | <b>26,335</b>    | <b>32,831</b>    |
| <b>Total Funds Employed</b>                    | <b>35,536</b>    | <b>48,162</b>    | <b>60,634</b>    |
| <b>Application of Funds</b>                    |                  |                  |                  |
| <b>Net Fixed Assets</b>                        | <b>7,237</b>     | <b>9,022</b>     | <b>10,184</b>    |
| Capital WIP                                    | 22               | 22               | 22               |
| Investments/ Notes/ Fair value measurement     | 163              | 147              | 132              |
| <b>Current assets</b>                          | <b>11,067</b>    | <b>15,815</b>    | <b>21,135</b>    |
| Inventory                                      | 6,729            | 7,645            | 7,922            |
| Days                                           | 59               | 57               | 50               |
| Debtors                                        | 1,563            | 2,642            | 3,161            |
| Days                                           | 13               | 16               | 16               |
| Other Current Assets                           | 1,380            | 1,518            | 1,669            |
| Cash and Cash equivalent                       | 363              | 1,999            | 4,762            |
| <b>Current Liabilities/Provisions</b>          | <b>9,900</b>     | <b>12,380</b>    | <b>14,568</b>    |
| Creditors / Trade Payables                     | 1,161            | 2,297            | 2,758            |
| Days                                           | 10               | 15               | 15               |
| Liabilities                                    | 1,855            | 2,034            | 2,230            |
| <b>Net Current Assets</b>                      | <b>1,167</b>     | <b>3,435</b>     | <b>6,566</b>     |
| <b>Total Asset</b>                             | <b>19,792</b>    | <b>26,337</b>    | <b>32,840</b>    |
| <b>Total Capital Employed</b>                  | <b>18,625</b>    | <b>22,903</b>    | <b>26,274</b>    |

Source: Company, Arianth Research

## Key Financials

## Cash Flow Statement

| Year End-March                                                                  | FY26E         | FY27E         | FY28E         |
|---------------------------------------------------------------------------------|---------------|---------------|---------------|
| <b>Profit before tax</b>                                                        | <b>381</b>    | <b>3,727</b>  | <b>3,952</b>  |
| <b>Adjustments: Add</b>                                                         |               |               |               |
| Depreciation and amortisation                                                   | 1,492         | 1,553         | 1,712         |
| Interest adjustment                                                             | 616           | 554           | 660           |
| <b>Change in assets and liabilities</b>                                         | <b>2,365</b>  | <b>5,710</b>  | <b>6,159</b>  |
| Inventories                                                                     | -263          | -917          | -276          |
| Trade receivables                                                               | 252           | -1,079        | -518          |
| Trade payables                                                                  | -243          | 1,136         | 461           |
| Other Liabilities and provisions                                                | 400           | 1,133         | 1,342         |
| Other Assets                                                                    | -597          | -210          | -232          |
| Taxes                                                                           | -7            | 1             | 1             |
| <b>Net cash from operating activities</b>                                       | <b>2,353</b>  | <b>4,959</b>  | <b>6,099</b>  |
| Net Sale/(Purchase) of tangible and intangible assets, Capital work in progress | -1,637        | -3,338        | -2,875        |
| Net Sale/(Purchase) of investments                                              | 177           | 239           | 275           |
| Others                                                                          | -44           | -17           | -18           |
| <b>Net cash (used) in investing activities</b>                                  | <b>-1,513</b> | <b>-3,133</b> | <b>-2,635</b> |
| Interest expense                                                                | -698          | -387          | -497          |
| Dividend paid                                                                   | -124          | -124          | -165          |
| Other financing activities                                                      | -77           | -124          | -165          |
| <b>Net cash (used) in financing activities</b>                                  | <b>-688</b>   | <b>712</b>    | <b>822</b>    |
| <b>Closing Balance</b>                                                          | <b>564</b>    | <b>3,103</b>  | <b>7,392</b>  |
| <b>FCF</b>                                                                      | <b>930</b>    | <b>1,826</b>  | <b>3,387</b>  |
| Capex ( % of sales )                                                            | 1,423         | 3,039         | 3,271         |

## Key Ratios

| Year-end March                    | FY26    | FY27E   | FY28E   |
|-----------------------------------|---------|---------|---------|
| <b>Solvency Ratios</b>            |         |         |         |
| Debt / Equity                     | 0.85    | 0.63    | 0.54    |
| Net Debt / Equity                 | 0.76    | 0.30    | -0.02   |
| Debt / EBITDA                     | 1.88    | 1.10    | 1.04    |
| Current Ratio                     | 1.67    | 0.52    | -0.05   |
| <b>DuPont Analysis</b>            |         |         |         |
| Sales/Assets                      | 2.47    | 2.31    | 2.21    |
| Assets/Equity                     | 3.39    | 2.79    | 2.48    |
| RoE                               | 6.52%   | 39.45%  | 29.86%  |
| <b>Per share ratios</b>           |         |         |         |
| Reported EPS                      | 0.94    | 9.20    | 9.76    |
| Dividend per share                | 3.00    | 3.00    | 4.00    |
| BV per share                      | 141.27  | 228.35  | 319.87  |
| Cash per Share                    | 8.79    | 48.31   | 115.10  |
| Revenue per Share                 | 1183.41 | 1468.87 | 1757.04 |
| <b>Profitability ratios</b>       |         |         |         |
| Net Profit Margin (PAT/Net sales) | 0.43%   | 0.78%   | 6.13%   |
| Gross Profit / Net Sales          | 16.36%  | 19.49%  | 19.91%  |
| EBITDA / Net Sales                | 5.41%   | 8.91%   | 9.33%   |
| EBIT / Net Sales                  | 2.36%   | 6.35%   | 6.98%   |
| ROCE (%)                          | 11.68%  | 27.66%  | 27.75%  |
| <b>Activity ratios</b>            |         |         |         |
| Inventory Days                    | 58.80   | 57.03   | 49.66   |
| Debtor Days                       | 12.59   | 15.87   | 15.87   |
| Creditor Days                     | 10.05   | 14.90   | 15.21   |
| <b>Leverage ratios</b>            |         |         |         |
| Interest coverage                 | 1.45    | 5.00    | 5.51    |
| Debt / Asset                      | 0.25    | 0.23    | 0.22    |
| <b>Valuation ratios</b>           |         |         |         |
| EV / EBITDA                       | 7.12    | 3.19    | 2.08    |
| PE                                | 387.15  | 39.56   | 37.30   |

Source: Company, Arianth Research

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| Stock Rating Scale | Absolute Return |
|--------------------|-----------------|
| BUY                | >20%            |
| ACCUMULATE         | 12% to 20%      |
| HOLD               | 5% to 12%       |
| NEUTRAL            | -5% to 5%       |
| REDUCE             | -5% to -12%     |
| SELL               | <-12%           |

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