

**CMP: INR 543**

**Rating: Buy**

**Target Price: INR 658**

**Stock Info**

|                              |                       |
|------------------------------|-----------------------|
| BSE                          | 532163                |
| NSE                          | SAREGAMA              |
| Bloomberg                    | SARE:IN               |
| Reuters                      | SARE.NS               |
| Sector                       | Media & Entertainment |
| Face Value (INR)             | 1                     |
| Mkt Cap (INR Mn)             | 104,690               |
| 52 week H/L (INR)            | 547/307               |
| Avg. Yearly Volume (in ,000) | 1,377                 |

**Shareholding Pattern %**

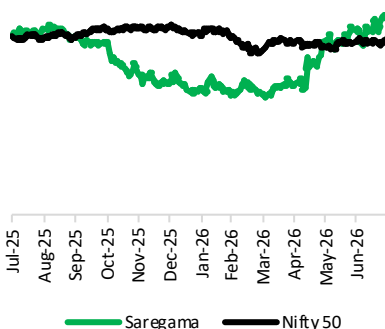
(As on Jun ,2026)

|                 |       |
|-----------------|-------|
| Promoters       | 60.84 |
| Public & Others | 39.16 |

**Stock Performance (%)**

|          | 1m   | 6m    | 12m  |
|----------|------|-------|------|
| Saregama | 5.86 | 57.37 | 9.14 |
| Nifty 50 | 2.07 | -3.89 | 0.21 |

**Saregama Vs Nifty 50**



Saregama India's Q1FY27 revenue stood at INR 2,636 Mn, up by 27.5% YoY & down by 8.3% QoQ, above our estimate of INR 2,397 Mn. Reported EBITDA for Q1FY27 was INR 933 Mn, up by 68.78% YoY & down by 22.8% QoQ, above our estimate of INR 667 Mn, driven by operating leverage and lower operating costs as a percentage of revenue. The EBITDA margin expanded by 866 bps YoY and contracted by 668 bps QoQ to 35.4% in Q1FY27, above our estimate of 27.8%. PAT for Q1FY27 was INR 519 Mn, up by 42.1% YoY & down by 30.0% QoQ, above our estimate of INR 449 Mn. The PAT margin increased by 202 bps YoY and decreased by 611 bps QoQ to 19.7% in Q1FY27, above our estimate of 18.73%. Released 750+ film and non-film tracks across Hindi, Bhojpuri, Punjabi, Tamil, Telugu, Malayalam and Kannada, generating 250 Mn+ Spotify streams and YouTube views. Key releases included "Krishnavataram Part 1: The Heart (Hridayam)", which featured in the Spotify Weekly Top 200 Albums (India), Malayalam film "Athiradi", and Marathi non-film hit "Ved Lavla" starring managed artiste Neel Salekar. Added 33 artistes during Q1 FY27, taking the total managed artiste roster to 309, with a combined digital reach of 440 Mn+.

**Investment Rationale**

**Content investments create a strong earnings pipeline:** The company plans to invest INR 3,000-3,500 Mn in music content during FY27 while maintaining financial discipline. The upcoming slate includes high-profile projects such as Love & War, Paradise, Dharman and Nagzilla, providing healthy visibility over future music releases. Importantly, after FY27 the pace of content investment is likely to normalize as it approaches its targeted 25-30% market share, implying better operating leverage and improving profitability over the medium term.

**Live entertainment provides an emerging high-growth opportunity:** India's live entertainment industry is still in the early stages of development and could become one of Saregama's fastest-growing businesses. During Q1FY27, the company organized 23 Caravan Live concerts, 22 devotional events and 48 stand-up comedy shows, while also expanding into overseas markets through tours such as Ilayaraja's US tour and the upcoming Arjan Dhillon tour. Alongside artist-led concerts, Saregama is developing proprietary IPs like Un40, Caravan Live and devotional events, which should improve margins over time as these properties mature.

**Pocket Aces acquisition enhances long-term content distribution capabilities:** The Pocket Aces has already achieved breakeven in FY26 and is expected to become profitable in FY27. More importantly, its 400-450 Mn social media audience gives the company a powerful marketing engine to promote new music directly to Gen Z consumers, enhancing music discovery while lowering customer acquisition costs over the long term.

**Expanding Long-Life Music IP Assets:** During FY26, 60% of music revenue came from songs released after 2000, while 45% originated from music launched after 2020, demonstrating the success of recent content investments. With an existing catalog of ~180,000 songs and annual additions of 4,000-6,000 new songs, the company continues to build a long-duration IP portfolio capable of generating cash flows for several decades.

**Outlook and Valuation:** Beyond music licensing, Saregama expects growth to be increasingly supported by multiple monetization engines including artist management, brand partnerships, live events and direct-to-consumer initiatives. The company is scaling its artist ecosystem, leveraging Pocket Aces' digital reach to strengthen music marketing among Gen Z audiences, while simultaneously expanding proprietary live-event formats such as Caravan Live, devotional shows and international tours. The investments made over the past 2-3 years are now entering the monetization phase, which should gradually improve earnings as successful albums continue generating high-margin recurring revenue. The pace of incremental content investments to moderate over time which is expected to enable stronger operating leverage over the medium term. The company reiterated its 20-23% medium-term revenue growth guidance for the Music business and maintained annual music EBITDA margin guidance of 60-65%, despite continuing to invest INR 3,000-3,500 Mn in new music content during FY27. Therefore, **We expect Saregama's revenue, EBITDA and PAT are expected to register CAGR of 20.68%, 24.44%, and 26.27%, respectively, over FY27-29E and arrive at a revised TP of INR 658 per share. Accordingly, we maintain a "BUY" rating on the stock.**

Exhibit 1: Financial Performance

| Year-end March |           |        |       |           |                   |           |         |
|----------------|-----------|--------|-------|-----------|-------------------|-----------|---------|
| (INR Mn)       | Net Sales | EBITDA | PAT   | EPS (INR) | EBITDA Margin (%) | EV/EBITDA | P/E (x) |
| FY25           | 11,714    | 2,770  | 2,042 | 10.6      | 23.6%             | 35.8      | 51.3    |
| FY26           | 9,846     | 3,368  | 2,062 | 10.7      | 34.2%             | 30.8      | 50.8    |
| FY27E          | 11,805    | 4,413  | 2,626 | 13.6      | 37.4%             | 23.4      | 39.9    |
| FY28E          | 14,153    | 5,392  | 3,237 | 16.8      | 38.1%             | 18.8      | 32.3    |
| FY29E          | 17,191    | 6,835  | 4,186 | 21.7      | 39.8%             | 14.4      | 25.0    |

## Exhibit 2: Q1FY27 - Quarterly Performance (Consolidated)

| Consolidated (INRMn)                  | Q1FY27        | Q4FY26        | Q1FY26        | QoQ%           | YoY%          |
|---------------------------------------|---------------|---------------|---------------|----------------|---------------|
| <b>Net sales</b>                      | <b>2636.0</b> | <b>2874.4</b> | <b>2067.7</b> | <b>-8.3%</b>   | <b>27.5%</b>  |
| COGS                                  | 814.4         | 829.3         | 747.6         | -1.8%          | 8.9%          |
| <b>GP</b>                             | <b>1821.6</b> | <b>2045.1</b> | <b>1320.1</b> | <b>-10.9%</b>  | <b>38.0%</b>  |
| <b>GP Margin (%)</b>                  | <b>69.10%</b> | <b>71.15%</b> | <b>63.84%</b> | <b>-204bps</b> | <b>526bps</b> |
| Employees benefits expense            | 274.7         | 270.1         | 251.3         | <b>1.7%</b>    | <b>9.3%</b>   |
| Advertisement and sales promotion     | 170.9         | 114.0         | 146.6         | 49.9%          | 16.6%         |
| Royalty expense                       | 174.5         | 112.2         | 152.4         | 55.5%          | 14.5%         |
| Other expenses                        | 268.3         | 339.3         | 216.9         | -20.9%         | 23.7%         |
| <b>EBITDA</b>                         | <b>933.2</b>  | <b>1209.5</b> | <b>552.9</b>  | <b>-22.8%</b>  | <b>68.8%</b>  |
| EBITDA Margin (%)                     | 35.40%        | 42.08%        | 26.74%        | -668bps        | 866bps        |
| Depreciation and amortisation expense | 236.4         | 236.6         | 174.9         | -0.1%          | 35.2%         |
| <b>EBIT</b>                           | <b>696.8</b>  | <b>972.9</b>  | <b>378.0</b>  | <b>-28.4%</b>  | <b>84.3%</b>  |
| <b>EBIT margin (%)</b>                | <b>26.4%</b>  | <b>33.8%</b>  | <b>18.3%</b>  | <b>-741bps</b> | <b>815bps</b> |
| Other Income                          | 42.1          | <b>91.5</b>   | <b>142.3</b>  | -54.0%         | -70.4%        |
| Finance Cost                          | 21.7          | <b>20.6</b>   | <b>9.8</b>    | 5.3%           | 121.4%        |
| <b>PBT</b>                            | <b>717.2</b>  | <b>1028.3</b> | <b>510.5</b>  | <b>-30.3%</b>  | <b>40.5%</b>  |
| Tax                                   | 186.3         | 292.7         | 145.4         | -36.4%         | 28.1%         |
| <b>Reported PAT</b>                   | <b>518.8</b>  | <b>741.4</b>  | <b>365.1</b>  | <b>-30.0%</b>  | <b>42.1%</b>  |
| <b>PAT Margin (%)</b>                 | <b>19.7%</b>  | <b>25.8%</b>  | <b>17.7%</b>  | <b>-611bps</b> | <b>202bps</b> |
| EPS                                   | 2.7           | 3.8           | 1.9           | <b>-30.0%</b>  | <b>42.1%</b>  |

|                               | Q1FY27 | Q4FY26 | Q1FY26 | QoQ(bps) | YoY(bps) |
|-------------------------------|--------|--------|--------|----------|----------|
| RMC/Sales                     | 30.90% | 28.85% | 36.16% | 204bps   | -526bps  |
| Employee exp/Sales            | 10.42% | 9.40%  | 12.15% | 102bps   | -173bps  |
| Advertisement and sales/Sales | 6.48%  | 3.97%  | 7.09%  | 252bps   | -61bps   |
| Royalty expenses/Sales        | 6.62%  | 3.90%  | 7.37%  | 272bps   | -75bps   |
| Other exp/Sales               | 10.18% | 11.80% | 10.49% | -163bps  | -31bps   |

| Music                           | Q1FY27 | Q4FY26 | Q1FY26 | QoQ(bps) | YoY(bps) |
|---------------------------------|--------|--------|--------|----------|----------|
| Music - Licensing + Artist Mgmt | 2,131  | 2,267  | 1,490  | -6.0%    | 43.0%    |
| Music - Retail                  | 175    | 162    | 170    | 8.0%     | 2.9%     |
| Total Music                     | 2306   | 2429   | 1,660  | -5.1%    | 38.9%    |

## Q1FY27 Concall Highlights:

## Guidance and outlook:

- The company reaffirmed Music revenue growth of 20-23% annually, Music EBITDA margin at 60-65% and FY27 content investment id of ~INR 3,000-3,500 Mn.
- India remains the world's most underpenetrated large music market, offering multiple long-term growth levers through paid subscriptions, ARPU expansion, advertising growth, public performance licensing, AI-enabled monetization, artist management, brand partnerships and live entertainment.

## Music Business:

- INR 2,306 Mn revenue, up 39% YoY, while EBITDA increased 36% YoY to INR 1,398 Mn and net profit grew 30% YoY to INR 996 Mn; Q1 benefited from a relatively softer base last year.
- The company maintained its medium-term revenue growth guidance of 20-23% annually for the music business and reiterated annual music EBITDA margin guidance of 60-65%.
- The investments made over the last 2-3 years are now entering their monetization phase, with albums like *Stree 2*, *Amaran*, *Rocky Aur Rani Ki Prem Kahani*, *Code* and *Sarkaru Vaari Paata* contributing positively to profitability.

### Content Investment and Pipeline:

- The company expects to invest INR 3,000-3,500 Mn in new music content during FY27, with a significant portion already committed.
- Key upcoming albums include Love & War, Rajinikanth's Dharman, Paradise, Nagzilla, and another Sanjay Leela Bhansali production featuring Tiger Shroff.
- During Q1FY27, released ~750 original songs and premium recreations across multiple languages including Hindi, Tamil, Telugu, Punjabi, Marathi, Bengali, Bhojpuri and Haryanvi.
- The company also signed a multi-language, multi-year Indian pop music partnership and resumed Punjabi music releases after a long gap, with a larger Punjabi album planned in Q2FY27.

### Content Mix and Catalog Strength:

- 60% of FY26 music revenue came from songs released after 2000, while 45% came from music released after 2020; building Long Life Music IP Beyond Legacy Catalog
- The company currently owns a catalog of ~180,000 songs, adding 4,000-6,000 new songs annually, providing a long-duration monetizable IP base.
- Music investments continue to target a five-year payback period, followed by 55-75 years of monetization, making music catalogs infrastructure-like assets.

### Subscription and Industry Opportunity:

- India's paid music streaming market remains significantly underpenetrated, with only 3% paid streaming penetration, compared with 67% in Sweden, 57% in the US, and around 18% in Brazil and China.
- According to EY-IMI research cited by management, 64% of free music users are willing to shift to paid subscriptions if free music availability reduces.
- India can potentially reach 100 million paid subscribers at around INR 100 per month within 12-18 months if the industry successfully limits free access.
- The company expects subscription growth, ARPU improvement and newer monetization formats to remain the biggest structural growth drivers over the next decade.

### Artist Management:

- Saregama currently manages 309 artists having a combined 440+ million followers across Instagram and YouTube.
- Artist management is becoming an important growth driver but growth rates will normalize as the business matures.
- Overall music business guidance remains unchanged at 20-23% growth.
- The company believes its integrated ecosystem (music production, live events, Pocket Aces content and brand partnerships) creates a competitive moat by helping artists grow their careers, reducing churn and improving long-term monetization.

### Live Events Business:

- The company expanded its live events portfolio during Q1: 23 Caravan Live concerts, 22 devotional shows, 48 stand-up comedy performances.
- International expansion has begun with Ilaiyaraaja's US tour, while Arjan Dhillon's US tour is planned for September alongside a new music album.
- Management plans 25-30 additional Krishna devotional shows, continued Caravan Live concerts across cities, and the next Un40 music festival in Bengaluru during February. The company believes live entertainment could become its fastest-growing business over time, although margin improvement remains a key execution priority.

### Brand Partnerships:

- During Q1FY27, the company partnered with brands including Hindustan Unilever, Godrej and Lux, strengthening a high-margin revenue stream beyond platform licensing.
- The company intends to steadily increase the contribution from brand partnerships and direct-to-consumer revenue while maintaining platform licensing growth.

### Video Business:

- Revenue declined 53% YoY to ~INR 170 Mn, which management said was intentional following the strategic decision to wind down the legacy film production business after acquiring Bhansali Productions.
- Future film investments will primarily happen through Bhansali Productions, while Saregama will continue investing in web shows and FilterCopy content. Existing film inventory is expected to be released over the next 3-4 quarters.

### Pocket Aces:

- Pocket Aces achieved breakeven in FY26 and is expected to become profitable during FY27.
- The strategic rationale behind the acquisition is to strengthen Saregama's ability to market music to Gen Z, leveraging Pocket Aces' 400-450 million social media reach across platforms.

### Other Highlights:

- Lower other income during Q1FY27 resulted from deployment of surplus cash towards strategic investments, particularly Bhansali Productions, reducing treasury income. After FY27, the pace of music investment growth is likely to moderate as the company approaches its desired 25-30% market share, allowing profitability to improve faster than revenue over time.

DCF Valuation

| Valuation Assumptions                    |                 | WACC |         |
|------------------------------------------|-----------------|------|---------|
| g (World Economic Growth)                | 5%              | We   | 99.3%   |
| Rf                                       | 7%              | Wd   | 0.7%    |
| Rm                                       | 12%             | Ke   | 10.81%  |
| Beta                                     | 0.8             | Kd   | 7.50%   |
| CMP (INR)                                | 543             | WACC | 10.790% |
| Valuation Data                           |                 |      |         |
| Total Debt (long term borrowings) (2026) | 704             |      |         |
| Cash & Cash Equivalents (2026)           | 1,493           |      |         |
| Number of Diluted Shares (2026)          | 193             |      |         |
| Tax Rate (2026)                          | 25%             |      |         |
| Interest Expense Rate (FY26)             | 10%             |      |         |
| MV of Equity                             | 1,04,690        |      |         |
| Total Debt                               | 704             |      |         |
| <b>Total Capital</b>                     | <b>1,05,394</b> |      |         |

| FCFF & Target Price        |                          |        |        |        |        |        |                      |        |        |        |        |             |
|----------------------------|--------------------------|--------|--------|--------|--------|--------|----------------------|--------|--------|--------|--------|-------------|
| FCFF & Target Price        | Explicit Forecast Period |        |        |        |        |        | Linear Decline Phase |        |        |        |        | Terminal Yr |
| Year                       | 2027                     | 2028   | 2029   | 2030   | 2031   | 2032   | 2033                 | 2034   | 2035   | 2036   | 2037   | 2038        |
| EBIT * (1-Tax Rate)        | 2,494                    | 3,099  | 4,041  | 5,144  | 6,387  | 7,730  | 9,114                | 10,461 | 11,680 | 12,676 | 13,361 | 14,082      |
| Dep                        | 1,088                    | 1,260  | 1,446  | 2,059  | 2,480  | 2,954  | 3,557                | 4,048  | 4,514  | 4,917  | 5,172  | 5,452       |
| Purchase of Assets         | 826                      | 920    | 1,031  | 1,646  | 1,916  | 2,087  | 2,461                | 2,615  | 2,453  | 2,535  | 2,539  | 2,605       |
| Changes in Working Capital | 79                       | 519    | 558    | 786    | 976    | 1,143  | 1,377                | 1,575  | 1,750  | 1,908  | 2,008  | 2,115       |
| FCFF                       | 2,677                    | 2,920  | 3,899  | 4,771  | 5,975  | 7,454  | 8,833                | 10,318 | 11,991 | 13,150 | 13,986 | 14,813      |
| % Growth in Post Tax EBIT  |                          | 24.25% | 30.41% | 27.29% | 24.16% | 21.03% | 17.91%               | 14.78% | 11.65% | 8.53%  | 5.40%  | 5.40%       |
| As % of Post Tax EBIT      |                          |        |        |        |        |        |                      |        |        |        |        |             |
| Dep                        | 43.64%                   | 40.67% | 35.79% | 40.03% | 38.83% | 38.22% | 39.03%               | 38.69% | 38.65% | 38.79% | 38.71% | 38.72%      |
| Purchase of Assets         | 33.13%                   | 29.69% | 25.52% | 32.00% | 30.00% | 27.00% | 27.00%               | 25.00% | 21.00% | 20.00% | 19.00% | 18.50%      |
| Changes in Working Capital | 3.18%                    | 16.75% | 13.80% | 15.27% | 15.27% | 14.78% | 15.11%               | 15.06% | 14.98% | 15.05% | 15.03% | 15.02%      |
| FCFF                       | 2,677                    | 2,920  | 3,899  | 4,771  | 5,975  | 7,454  | 8,833                | 10,318 | 11,991 | 13,150 | 13,986 | 14,813      |
| Terminal Value             |                          |        |        |        |        |        |                      |        |        |        |        | 2,74,839    |
| Total Cash Flow            | 2,677                    | 2,920  | 3,899  | 4,771  | 5,975  | 7,454  | 8,833                | 10,318 | 11,991 | 13,150 | 13,986 | 2,89,652    |

|                       |                 |
|-----------------------|-----------------|
| Enterprise Value (EV) | 1,26,014        |
| Less: Debt            | 704             |
| Add: Cash             | 1,493           |
| <b>Equity Value</b>   | <b>1,26,803</b> |

|                                     |            |
|-------------------------------------|------------|
| <b>Equity Value per share (INR)</b> | <b>658</b> |
|-------------------------------------|------------|

|                  |              |
|------------------|--------------|
| <b>% Returns</b> | <b>21.1%</b> |
|------------------|--------------|

|               |            |
|---------------|------------|
| <b>Rating</b> | <b>BUY</b> |
|---------------|------------|

|          |        | Terminal Growth (%) |       |       |       |       |       |       |       |
|----------|--------|---------------------|-------|-------|-------|-------|-------|-------|-------|
| WACC (%) | 658    | 4.65%               | 4.90% | 5.15% | 5.40% | 5.65% | 5.90% | 6.15% | 6.40% |
|          | 10.04% | 685                 | 713   | 744   | 778   | 816   | 859   | 906   | 961   |
|          | 10.29% | 651                 | 676   | 703   | 734   | 767   | 805   | 847   | 894   |
|          | 10.54% | 619                 | 642   | 667   | 694   | 724   | 757   | 794   | 835   |
|          | 10.79% | 590                 | 611   | 633   | 658   | 684   | 714   | 746   | 783   |
|          | 11.04% | 564                 | 582   | 603   | 625   | 649   | 675   | 704   | 736   |
|          | 11.29% | 539                 | 556   | 575   | 595   | 616   | 640   | 666   | 695   |
|          | 11.54% | 517                 | 532   | 549   | 567   | 587   | 608   | 632   | 657   |
|          | 11.79% | 495                 | 510   | 525   | 542   | 560   | 579   | 600   | 623   |

## Key Financials

| Income statement (INR mn)                   |               |               |               |               |               |               |
|---------------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Year End-March                              | FY24          | FY25          | FY26          | FY27E         | FY28E         | FY29E         |
| Gross Sales                                 | 8,030         | 11,714        | 9,846         | 11,805        | 14,153        | 17,191        |
| <b>Net Sales</b>                            | <b>8,030</b>  | <b>11,714</b> | <b>9,846</b>  | <b>11,805</b> | <b>14,153</b> | <b>17,191</b> |
| YoY (%)                                     | 9.01%         | 45.87%        | -15.94%       | 19.89%        | 19.89%        | 21.46%        |
| <b>Adjusted COGS</b>                        | <b>2,320</b>  | <b>5,431</b>  | <b>3,178</b>  | <b>3,583</b>  | <b>4,294</b>  | <b>5,154</b>  |
| YoY (%)                                     | 3.11%         | 134.05%       | -41.49%       | 12.76%        | 19.85%        | 20.02%        |
| <b>Personnel/ Employee benefit expenses</b> | <b>932</b>    | <b>1,075</b>  | <b>1,090</b>  | <b>1,245</b>  | <b>1,478</b>  | <b>1,744</b>  |
| Advertisement and sales promotion           | 760           | 904           | 612           | 710           | 823           | 931           |
| Royalty expense                             | 613           | 683           | 634           | 712           | 825           | 934           |
| <i>Manufacturing &amp; Other Expenses</i>   | 940           | 851           | 965           | 1,142         | 1,340         | 1,594         |
| <b>Total Expenditure</b>                    | <b>5,565</b>  | <b>8,944</b>  | <b>6,479</b>  | <b>7,391</b>  | <b>8,761</b>  | <b>10,356</b> |
| YoY (%)                                     | 7.91%         | 60.73%        | -27.56%       | 14.09%        | 18.53%        | 18.21%        |
| <b>EBITDA</b>                               | <b>2,466</b>  | <b>2,770</b>  | <b>3,368</b>  | <b>4,413</b>  | <b>5,392</b>  | <b>6,835</b>  |
| YoY (%)                                     | 11.58%        | 12.35%        | 21.57%        | 31.06%        | 22.17%        | 26.76%        |
| <b>EBITDA Margin (%)</b>                    | <b>30.70%</b> | <b>23.65%</b> | <b>34.20%</b> | <b>37.39%</b> | <b>38.10%</b> | <b>39.76%</b> |
| Depreciation                                | 362           | 582           | 816           | 1,088         | 1,260         | 1,446         |
| % of Gross Block                            | 4.39%         | 5.81%         | 7.40%         | 9.00%         | 9.48%         | 9.90%         |
| <b>EBIT</b>                                 | <b>2,104</b>  | <b>2,188</b>  | <b>2,552</b>  | <b>3,325</b>  | <b>4,132</b>  | <b>5,388</b>  |
| <b>EBIT Margin (%)</b>                      | <b>26.20%</b> | <b>18.68%</b> | <b>25.92%</b> | <b>28.17%</b> | <b>29.19%</b> | <b>31.34%</b> |
| Interest Expenses                           | 32            | 57            | 54            | 98            | 93            | 88            |
| Non-operating/ Other income                 | 637           | 581           | 423           | 359           | 395           | 435           |
| <b>PBT</b>                                  | <b>2,708</b>  | <b>2,761</b>  | <b>2,841</b>  | <b>3,587</b>  | <b>4,434</b>  | <b>5,735</b>  |
| Tax-Total                                   | 732           | 718           | 779           | 961           | 1,197         | 1,548         |
| <b>Profit After Tax</b>                     | <b>1,976</b>  | <b>2,042</b>  | <b>2,062</b>  | <b>2,626</b>  | <b>3,237</b>  | <b>4,186</b>  |
| PAT Margin                                  | 24.60%        | 17.44%        | 20.94%        | 22.24%        | 22.87%        | 24.35%        |
| Shares o/s/ paid up equity sh capital       | 193           | 193           | 193           | 193           | 193           | 193           |
| Adj EPS                                     | 10            | 11            | 11            | 14            | 17            | 22            |
| Dividend per share                          | 4             | 5             | 5             | 6             | 6             | 7             |
| Dividend payout (%)                         | 39.04%        | 42.48%        | 46.75%        | 40.39%        | 32.76%        | 29.94%        |
| <b>Retained earnings</b>                    | <b>1,204</b>  | <b>1,175</b>  | <b>1,098</b>  | <b>1,565</b>  | <b>2,176</b>  | <b>2,933</b>  |

| Balance sheet                                  |               |               |               |               |               |               |
|------------------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Year-end March                                 | FY24          | FY25          | FY26          | FY27E         | FY28E         | FY29E         |
| <b>Sources of Funds</b>                        |               |               |               |               |               |               |
| Equity Share Capital                           | 193           | 193           | 193           | 193           | 193           | 193           |
| Reserves & Surplus/ Other Equity               | 14,533        | 15,675        | 16,759        | 19,385        | 22,622        | 26,808        |
| <b>Networth</b>                                | <b>14,726</b> | <b>15,868</b> | <b>16,952</b> | <b>19,578</b> | <b>22,814</b> | <b>27,001</b> |
| Unsecured Loans/ Borrowings/ Lease Liabilities | 38            | 27            | 22            | 22            | 23            | 23            |
| Other Liabilities                              | 1,797         | 2,708         | 2,813         | 2,991         | 3,223         | 3,513         |
| <b>Total Liabilities</b>                       | <b>5,612</b>  | <b>5,084</b>  | <b>6,268</b>  | <b>6,626</b>  | <b>7,153</b>  | <b>7,892</b>  |
| <b>Total Funds Employed</b>                    | <b>20,338</b> | <b>20,952</b> | <b>23,220</b> | <b>26,204</b> | <b>29,967</b> | <b>34,893</b> |
| <b>Application of Funds</b>                    |               |               |               |               |               |               |
| <b>Net Fixed Assets</b>                        | <b>7,478</b>  | <b>8,346</b>  | <b>7,373</b>  | <b>9,028</b>  | <b>9,244</b>  | <b>9,478</b>  |
| Investments/ Notes/ Fair value measurement     | 1,817         | 1,691         | 4,631         | 4,939         | 5,270         | 5,626         |
| <b>Current assets</b>                          | <b>12,221</b> | <b>12,027</b> | <b>8,925</b>  | <b>10,014</b> | <b>13,305</b> | <b>17,723</b> |
| Inventory                                      | 2,393         | 2,402         | 2,434         | 2,559         | 3,067         | 3,682         |
| Days                                           | 317           | 161           | 278           | 261           | 261           | 261           |
| Debtors                                        | 1,587         | 1,432         | 1,769         | 1,967         | 2,359         | 2,865         |
| Days                                           | 70            | 47            | 59            | 61            | 61            | 61            |
| Other Current Assets                           | 1,642         | 1,644         | 2,551         | 2,732         | 2,930         | 3,146         |
| Cash and Cash equivalent                       | 5,421         | 5,437         | 1,493         | 2,009         | 4,128         | 7,128         |
| <b>Current Liabilities/Provisions</b>          | <b>2,969</b>  | <b>4,184</b>  | <b>5,103</b>  | <b>5,519</b>  | <b>6,086</b>  | <b>6,850</b>  |
| Creditors / Trade Payables                     | 934           | 1,276         | 1,576         | 1,651         | 1,834         | 2,165         |
| Days                                           | 62            | 45            | 81            | 83            | 81            | 81            |
| Liabilities                                    | 738           | 765           | 801           | 839           | 879           | 922           |
| <b>Net Current Assets</b>                      | <b>9,252</b>  | <b>7,843</b>  | <b>3,822</b>  | <b>4,495</b>  | <b>7,219</b>  | <b>10,874</b> |
| <b>Total Asset</b>                             | <b>20,338</b> | <b>20,952</b> | <b>23,220</b> | <b>26,204</b> | <b>29,967</b> | <b>34,893</b> |
| <b>Total Capital Employed</b>                  | <b>11,086</b> | <b>13,109</b> | <b>19,397</b> | <b>21,709</b> | <b>22,748</b> | <b>24,019</b> |

Source: Arianth Research, Company Filings

## Key Financials

| Cash Flow Statement                                                             |               |               |               |               |               |               |
|---------------------------------------------------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Year End-March                                                                  | FY24          | FY25          | FY26          | FY27E         | FY28E         | FY29E         |
| <b>Profit before tax</b>                                                        | <b>2,708</b>  | <b>2,761</b>  | <b>2,841</b>  | <b>3,587</b>  | <b>4,434</b>  | <b>5,735</b>  |
| <b>Adjustments: Add</b>                                                         |               |               |               |               |               |               |
| Depreciation and amortisation                                                   | 362           | 582           | 816           | 1,088         | 1,260         | 1,446         |
| Interest adjustment                                                             | -604          | -523          | -368          | -261          | -302          | -346          |
| <b>Change in assets and liabilities</b>                                         | <b>2,504</b>  | <b>2,969</b>  | <b>3,473</b>  | <b>4,513</b>  | <b>5,255</b>  | <b>6,539</b>  |
| Inventories                                                                     | -750          | -10           | -32           | -125          | -508          | -614          |
| Trade receivables                                                               | -108          | 155           | -337          | -198          | -391          | -506          |
| Trade payables                                                                  | 231           | 342           | 300           | 76            | 183           | 331           |
| Other Liabilities and provisions                                                | -184          | 865           | -28           | 271           | 311           | 356           |
| Other Assets                                                                    | 218           | 54            | -979          | -133          | -145          | -158          |
| Taxes                                                                           | 116           | -94           | 136           | -122          | -111          | -102          |
| <b>Net cash from operating activities</b>                                       | <b>2,044</b>  | <b>4,266</b>  | <b>3,238</b>  | <b>4,312</b>  | <b>4,625</b>  | <b>5,880</b>  |
| Net Sale/(Purchase) of tangible and intangible assets, Capital work in progress | -4,422        | -1,450        | -2,782        | -2,744        | -1,477        | -1,680        |
| Net Sale/(Purchase) of investments                                              | 1,211         | 65            | -2,674        | -223          | -238          | -253          |
| Others                                                                          | 1,100         | 641           | 156           | 275           | 302           | 332           |
| <b>Net cash (used) in investing activities</b>                                  | <b>-2,111</b> | <b>-744</b>   | <b>-5,299</b> | <b>-2,692</b> | <b>-1,412</b> | <b>-1,601</b> |
| Interest expense                                                                | 88            | 19            | 25            | -19           | -20           | -22           |
| Dividend paid                                                                   | -771          | -868          | -964          | -1,060        | -1,060        | -1,253        |
| Other financing activities                                                      | -1,001        | -876          | -986          | -60           | -53           | -46           |
| <b>Net cash (used) in financing activities</b>                                  | <b>406</b>    | <b>-3,506</b> | <b>-1,883</b> | <b>-1,103</b> | <b>-1,095</b> | <b>-1,279</b> |
| <b>Closing Balance</b>                                                          | <b>5,421</b>  | <b>5,437</b>  | <b>1,493</b>  | <b>2,009</b>  | <b>4,128</b>  | <b>7,128</b>  |
| <b>FCF</b>                                                                      | <b>1,650</b>  | <b>3,699</b>  | <b>2,424</b>  | <b>2,895</b>  | <b>3,185</b>  | <b>4,233</b>  |
| Capex ( % of sales )                                                            | 12.00%        | 8.00%         | 8.00%         | 7.00%         | 6.50%         | 6.00%         |

| Key Ratios                        |        |        |        |        |        |        |
|-----------------------------------|--------|--------|--------|--------|--------|--------|
| Year-end March                    | FY24   | FY25   | FY26   | FY27E  | FY28E  | FY29E  |
| <b>Solvency Ratios</b>            |        |        |        |        |        |        |
| Debt / Equity                     | 0.00   | 0.00   | 0.04   | 0.03   | 0.03   | 0.03   |
| Net Debt / Equity                 | -0.36  | -0.34  | -0.05  | -0.07  | -0.15  | -0.24  |
| Debt / EBITDA                     | 0.02   | 0.01   | 0.19   | 0.15   | 0.13   | 0.11   |
| Current Ratio                     | 4.12   | 2.87   | 1.75   | 1.81   | 2.19   | 2.59   |
| <b>DuPont Analysis</b>            |        |        |        |        |        |        |
| Sales/Assets                      | 0.39   | 0.56   | 0.42   | 0.45   | 0.47   | 0.49   |
| Assets/Equity                     | 1.38   | 1.32   | 1.37   | 1.34   | 1.31   | 1.29   |
| RoE                               | 13.42% | 12.87% | 12.16% | 13.41% | 14.19% | 15.50% |
| <b>Per share ratios</b>           |        |        |        |        |        |        |
| Reported EPS                      | 10.25  | 10.59  | 10.70  | 13.62  | 16.79  | 21.71  |
| Dividend per share                | 4.00   | 4.50   | 5.00   | 5.50   | 5.50   | 6.50   |
| BV per share                      | 76.37  | 82.30  | 87.93  | 101.54 | 118.33 | 140.04 |
| Cash per Share                    | 11.19  | 11.03  | 10.64  | 12.17  | 16.28  | 21.84  |
| Revenue per Share                 | 41.65  | 60.76  | 51.07  | 61.23  | 73.41  | 89.17  |
| <b>Profitability ratios</b>       |        |        |        |        |        |        |
| Net Profit Margin (PAT/Net sales) | 24.60% | 17.44% | 20.94% | 22.24% | 22.87% | 24.35% |
| Gross Profit / Net Sales          | 71.10% | 53.64% | 67.73% | 69.65% | 69.66% | 70.02% |
| EBITDA / Net Sales                | 30.70% | 23.65% | 34.20% | 37.39% | 38.10% | 39.76% |
| EBIT / Net Sales                  | 26.20% | 18.68% | 25.92% | 28.17% | 29.19% | 31.34% |
| ROCE (%)                          | 12.11% | 13.05% | 14.09% | 16.08% | 17.30% | 19.21% |
| <b>Activity ratios</b>            |        |        |        |        |        |        |
| Inventory Days                    | 317.37 | 161.12 | 277.76 | 260.71 | 260.71 | 260.71 |
| Debtor Days                       | 69.71  | 47.05  | 59.34  | 60.83  | 60.83  | 60.83  |
| Creditor Days                     | 62.03  | 45.13  | 80.72  | 82.95  | 81.11  | 81.11  |
| <b>Leverage ratios</b>            |        |        |        |        |        |        |
| Interest coverage                 | 64.93  | 38.11  | 46.91  | 33.96  | 44.42  | 60.97  |
| Debt / Asset                      | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    |
| <b>Valuation ratios</b>           |        |        |        |        |        |        |
| EV / EBITDA                       | 40.29  | 35.84  | 30.83  | 23.42  | 18.78  | 14.38  |
| PE (x)                            | 52.99  | 51.26  | 50.77  | 39.87  | 32.34  | 25.01  |
| OCF/EBITDA (%)                    | 82.89  | 154.00 | 96.14  | 97.70  | 85.78  | 86.03  |

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| Stock Rating Scale | Absolute Return |
|--------------------|-----------------|
| BUY                | >20%            |
| ACCUMULATE         | 12% to 20%      |
| HOLD               | 5% to 12%       |
| NEUTRAL            | -5% to 5%       |
| REDUCE             | -5% to -12%     |
| SELL               | <-12%           |

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